<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
<th>Chairs / Speakers</th>
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<tr>
<td>09:30 - 10:00</td>
<td>Registration and refreshments</td>
<td>Colette Fletcher, Head of Consulting and Governance, Advance HE</td>
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<tr>
<td>10:00 - 10:15</td>
<td>Welcome Address</td>
<td>Colette Fletcher, Head of Consulting and Governance, Advance HE</td>
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| 10:15 - 11:05 | Governance today and tomorrow: New Challenges and New Opportunities | Chair: Aaron Porter  
Julia Gillard, Chair, Wellcome                                                     |
| 11:05 - 11:30 | Break                                                                  |                                                                                     |
| 11:30 - 12:30 | Lunch                                                                  |                                                                                     |
| 12:30 - 13:30 | Keynote                                                                | Colette Fletcher, Head of Consulting and Governance, Advance HE                     |
| 13:30 - 14:15 | Panel Session                                                          | Chair: Aaron Porter  
Pat Younge, Chair, Cardiff University  
Professor Katie Normington, Vice-Chancellor, De Montfort University  
Matthew Andrews, Pro Vice-Chancellor Governance and Student Affairs, University of Gloucestershire |
| 14:15 - 14:35 | Break                                                                  |                                                                                     |
| 14:35 - 15:35 | Workshops                                                              | Chair: Colette Fletcher  
Susan Lapworth, CEO, Office for Students                                           |
| 15:35 - 16:45 | Closing remarks                                                         | Colette Fletcher, Head of Consulting and Governance, Advance HE                     |

**Workshops**

- **Policy: How do you develop a new regulatory approach?**  
  Chair: Aaron Porter  
  Shahid Omar, Director of Policy, UUK  
  Julie Lydon, Former Vice-Chancellor and Chief Executive at University, South Wales

- **Politics: What do we want future government to focus on for HE?**  
  Chair: Diana Beech, CEO, London Higher Education  
  Alistair Burt, Pro-Chancellor and Chair of Council, Lancaster University

- **People: Navigating board dynamics – Lessons from other sectors**  
  Chair: Victoria Holbrook  
  Ri Chakraborty, Board member, Norwich University of the Arts  
  Professor Randall Peterson, Academic Director, Leadership Institute, LSE

**Closing remarks**

- Colette Fletcher, Head of Consulting and Governance, Advance HE